



April 11, 2024

TO: Legal Counsel

News Media

Salinas Californian

El Sol

Monterey County Herald

Monterey County Weekly

KION-TV

KSBW-TV/ABC Central Coast

KSMS/Entravision-TV

The next regular meeting of the **QUALITY AND EFFICIENT PRACTICES COMMITTEE - COMMITTEE OF THE WHOLE** of **SALINAS VALLEY HEALTH**<sup>1</sup> will be held **MONDAY, APRIL 15, 2024, AT 8:30 A.M., DOWNING RESOURCE CENTER, CEO CONFERENCE ROOM 117, SALINAS VALLEY HEALTH MEDICAL CENTER, 450 E. ROMIE LANE, SALINAS, CALIFORNIA.** (*Visit [SalinasValleyHealth.com/virtualboardmeetinglink](https://www.SalinasValleyHealth.com/virtualboardmeetinglink) for Public Access Information*).

A handwritten signature in black ink, appearing to read "Allen Radner".

Allen Radner, MD  
Interim President/Chief Executive Officer

Committee Voting Members: **Catherine Carson**, Chair, **Rolando Cabrera, MD**, Vice-Chair, **Clement Miller**, Chief Operating Officer, **Lisa Paulo**, Chief Nursing Officer; **Alison Wilson, DO**, Medical Staff Member.

Advisory Non-Voting Members: Administrative Executive Team.

**QUALITY AND EFFICIENT PRACTICES COMMITTEE  
COMMITTEE OF THE WHOLE  
SALINAS VALLEY HEALTH<sup>1</sup>**

**MONDAY, APRIL 15, 2024, 8:30 A.M.  
DOWNING RESOURCE CENTER, CEO CONFERENCE ROOM 117**

**Salinas Valley Health Medical Center  
450 E. Romie Lane, Salinas, California**

**(Visit [SalinasValleyHealth.com/virtualboardmeeting](https://www.SalinasValleyHealth.com/virtualboardmeeting) for Public Access Information)**

**AGENDA**

1. Call to Order / Roll Call

2. Public Comment

This opportunity is provided for members of the public to make a brief statement, not to exceed three (3) minutes, on issues or concerns within the jurisdiction of this District Board which are not otherwise covered under an item on this agenda.

3. Approve the Minutes of the Quality and Efficient Practices Committee Meeting of March 18, 2024. (CARSON)

- Motion/Second
- Action by Committee/Roll Call Vote

4. Patient Care Services Update (SPENCER)  
Perinatal Unit-Based Practice Council

5. Closed Session

6. Reconvene Open Session/Report on Closed Session

7. Adjournment

The next Quality and Efficient Practices Committee Meeting is scheduled for **Monday, May 13, 2024 at 8:30 a.m.**

This Committee meeting may be attended by Board Members who do not sit on this Committee. In the event that a quorum of the entire Board is present, this Committee shall act as a Committee of the Whole. In either case, any item acted upon by the Committee or the Committee of the Whole will require consideration and action by the full Board of Directors as a prerequisite to its legal enactment.

The Committee packet is available at the Committee Meeting, at [www.SalinasValleyHealth.com](https://www.SalinasValleyHealth.com), and in the Human Resources Department of the District. All items appearing on the agenda are subject to action by the Committee.

Requests for a disability related modification or accommodation, including auxiliary aids or services, in order to attend or participate in a meeting should be made to the Board Clerk during regular business hours at 831-759-3050. Notification received 48 hours before the meeting will enable the District to make reasonable accommodations.

<sup>1</sup>Salinas Valley Memorial Healthcare System operating as Salinas Valley Health

**QUALITY & EFFICIENT PRACTICES COMMITTEE  
COMMITTEE OF THE WHOLE  
SALINAS VALLEY HEALTH**

**AGENDA FOR CLOSED SESSION**

*Pursuant to California Government Code Section 54954.2 and 54954.5, the board agenda may describe closed session agenda items as provided below. No legislative body or elected official shall be in violation of Section 54954.2 or 54956 if the closed session items are described in substantial compliance with Section 54954.5 of the Government Code.*

**CLOSED SESSION AGENDA ITEMS**

**HEARINGS/REPORTS**

(Government Code §37624.3 & Health and Safety Code §§1461, 32155)

**Subject matter:** (Specify whether testimony/deliberation will concern staff privileges, report of medical audit committee, hospital internal audit report, or report of quality assurance committee): \_\_\_\_\_

1. Report of the Medical Staff Quality and Safety Committee
  - Disease Specific Care: Chest Pain - M. O'Mahoney
  - Emergency Plan yearly report - S. Sanchez
  - Updates/Revision to Patient Safety Plan and Risk Management Plan 2024 (no changes)
  - Patient Safety Events and Disclosures - A. Kukla
  - Accreditation and Regulatory updates - D. Ratcliff or A. Kukla
2. Quality and Safety Board Dashboard Review (KUKLA)
  - Review control chart methodology
3. Consent Agenda:
  - Information Technology Report
  - Risk Management/Patient Safety Full report
  - Fall Committee report
  - Environment of Care Committee Reports
  - Accreditation and Regulatory Committee Full Report

**ADJOURN TO OPEN SESSION**

*CALL TO ORDER*  
*ROLL CALL*

*(Chair to call the meeting to order)*

*PUBLIC COMMENT*

**DRAFT SALINAS VALLEY HEALTH<sup>1</sup>**  
**QUALITY AND EFFICIENT PRACTICES COMMITTEE MEETING**  
**COMMITTEE OF THE WHOLE**  
**MEETING MINUTES MARCH 18, 2024**

Committee Members Present:

Voting Members Present: Chair Catherine Carson, Clement Miller, COO, Lisa Paulo, CNO, and Alison Wilson, DO, Medical Staff Member;

Voting Members Absent: Vice Chair Rolando Cabrera, MD;

Advisory Non-Voting Attendees Present: Allen Radner, MD, Interim President/CEO, James Gilbert, MD, Interim CMO, Michelle Childs, CHRO, and Gary Ray, Chief Legal Officer.

Other Board Members Present, Constituting Committee of the Whole: Director Victor Rey, Jr. and Director Juan Cabrera (both via teleconference).

*Alison Wilson, DO, arrived at 8:47.*

**1. CALL TO ORDER/ROLL CALL**

A quorum was present and Chair Carson called the meeting to order at 8:30 a.m. at the Downing Resource Center CEO Conference Room 117.

**2. PUBLIC COMMENT**

None

**3. APPROVAL OF MINUTES FROM THE QUALITY AND EFFICIENT PRACTICES COMMITTEE MEETING OF FEBRUARY 12, 2024.**

Approve the minutes of the February 12, 2024 Quality and Efficient Practices Committee meeting. The information was included in the Committee packet.

**PUBLIC COMMENT:**

None

**MOTION:**

Upon motion by Committee member Paulo, second by Committee member Miller, the minutes of the February 12, 2024 Quality and Efficient Practices Committee Meeting were approved as presented.

**ROLL CALL VOTE:**

Ayes: Chair Carson, Miller, and Paulo;

Noes: None;

Abstentions: None;

Absent: Vice Chair Dr. Cabrera, Dr. Wilson.

**Motion Carried**

**4. PATIENT CARE SERVICES UPDATE: PEDIATRIC UNIT PRACTICE COUNCIL**

Ms. Paulo introduced Pam Yates, RN (Chair), Lisa Sandberg, BSN, RN, CPN (Co-Chair), Lisa Garcia, MSN, RN, CNS, who provided an update on the Critical Care Unit Practice Council's

<sup>1</sup>Salinas Valley Memorial Healthcare System operating as Salinas Valley Health

work. The Council's purpose and goals were reviewed. The Council is working on the following projects:

- *Stop the Madness*: Changing alarm parameters to improve nurse satisfaction, patient experience (and experience scores) and patient safety; and to decrease stress for all stakeholders due to alarm fatigue, false alarms, minimize unnecessary after-hour calls and sleep disruption for patients and families. Practice change [best practice] was presented at the SVH Poster Expo in May 2023. **Committee Discussion:** The poster was presented at SVH and will also be presented at Stanford Healthcare Con 2023 in June. Alarms are customizing by age and sleep (time of day).
- *Book Project*: Promotes the importance of early reading. Reading books enhances literacy, imagination and creativity and promotes emotional and social development and reduces screen time. A book drive was held during the Pediatric Nurses week in October 2023. The Council has collected almost 1000 books and given away more than 300 books since October. **Committee Discussion:** What is being done for book sanitation? Only new books are used.
- *Safe Sleeping Project (to lower risk of Sudden Infant Death Syndrome[SIDS])*: To promote a safe sleeping practice by having a clear and empty crib, every room with an infant is equipped with a gray bin to place common items often left in the crib and education is provided to each parent via care notes and in-person demonstration. **Committee Discussion:** Back sleeping is best practice; side sleeping can cause flat head syndrome and risk of SIDS.
- *Bee Mindful®*: is a program for people with special needs in healthcare that individualizes care and provides a safe place for healing and wellness which includes education to all staff on the unique needs of people with special needs and how we can improve the care we provide, use of the Patient Neurobehavioral Assessment Tool (PNAT); an assessment and intervention tool that individualizes and provides continuity care and signage for situational awareness: The BEE MINDFUL® symbol is used to minimize the amount of interruptions to the patient's room through the clustering of care and ensures individual needs are communicated prior to entering into the persons safe place. Education will be ongoing. **Committee Discussion:** The focus is on autism; however the Patient Neurobehavioral Assessment tool is used to evaluate all patients. Dr. Gilbert and Ms. Carson requested copies of the assessment tool.

A full report was provided in the packet. Lisa Paulo thanked the group for the work on this project and all leadership they provide.

## 5. CLOSED SESSION

Chair Carson announced that the item to be discussed in Closed Session is *Hearings/Reports* as listed on the closed session agenda. The meeting recessed into Closed Session under the Closed Session protocol at 8:47 a.m.

## 6. RECONVENE OPEN SESSION/REPORT ON CLOSED SESSION

The Committee reconvened for Open Session at 9:49 a.m. Chair Carson reported that in Closed Session, the Committee discussed *Hearings/Reports* as published on the closed session agenda as follows:

1. Report of the Medical Staff Quality and Safety Committee
  - Cardiothoracic Surgery/ STS Program Review Presentation–Dr. Vincent DeFilippi
  - Update on TJC/CMS Survey action plans–Lea Woodrow/Dora Ratcliff
2. Quality and Safety Board Dashboard Review (KUKLA)
3. Consent Agenda:
  - Rehabilitation Services: OT, PT, Speech therapy
  - Opioid Safety/Pain Management
  - Service Excellence
  - Perioperative Services
  - Respiratory Care
  - Cardiology, Cardiac Wellness, CDOC, Cath Lab
  - Nutrition Services
  - Patient Financial Services
  - Clinical Research
  - Pathology Tissue Review 3Q 2023
  - Pharmacy and Therapeutics/Infection Control Committee  
(Includes Antibiotic Stewardship reports and Infection Prevention)

The Quality and Efficient Practices Committee received and accepted the reports, no additional action was taken.

## 7. ADJOURNMENT

There being no other business, the meeting adjourned at 9:50 a.m. The next Quality and Efficient Practices Committee Meeting is scheduled for **Monday, April 15, 2024** at 8:30 a.m.

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Catherine Carson, Chair  
Quality and Efficient Practices Committee



# Patient Care Services Update



**Presented by:**

Carla Spencer, MSN, RN, NEA-BC  
Associate Chief Nursing Officer

**Featuring:**

*Perinatal Unit Practice Council*

**April 15, 2024**

# Perinatal Unit Practice Council



## Members:

- Marisol Soria, RN, RNC-OB, C-EFM (Chair), Labor & Delivery
- Mayra Abraham, BSN, RN III, RNC-OB, C-EFM (Co-Chair), Labor & Delivery
- Shannon Hernandez BSN, RNC-MNN, IBCLC (Assoc. Co-Chair), Mother Baby
- Julie Johnson, BSN, Clinical Manager for Mother Baby (Advisor)
  
- NICU: Julie Akin, BSN; RNC-NIC, Jamie Crompton, BSN; Karina Kessler, MBA, BSN, RNC-NIC
- Labor & Delivery: Sarah Lynch, BSN, RNC-OB, C-EFM, IBCLC; Kathryn Franklin, BSN; Necole Olivio, RN
- Mother and Baby: Weronika Paden, RN; Leticia Jara, RN; Angelia Gomez, RN; Paulina Hill; RN
  
- Perinatal Loss Committee: Norma Coyazo, MSN, RN-III, RNC-OB, C-EFM (Labor & Delivery); Keely Amor, BSN, RNIII, RNC-OB, C-EFM (Labor & Delivery)



## Current Initiatives:

- NTSV [Nulliparous, Term, Singleton, Vertex]
- Developmental Reading Program
- Skin-to-Skin Assistive Device
- Perinatal Loss Program
- Team Birth

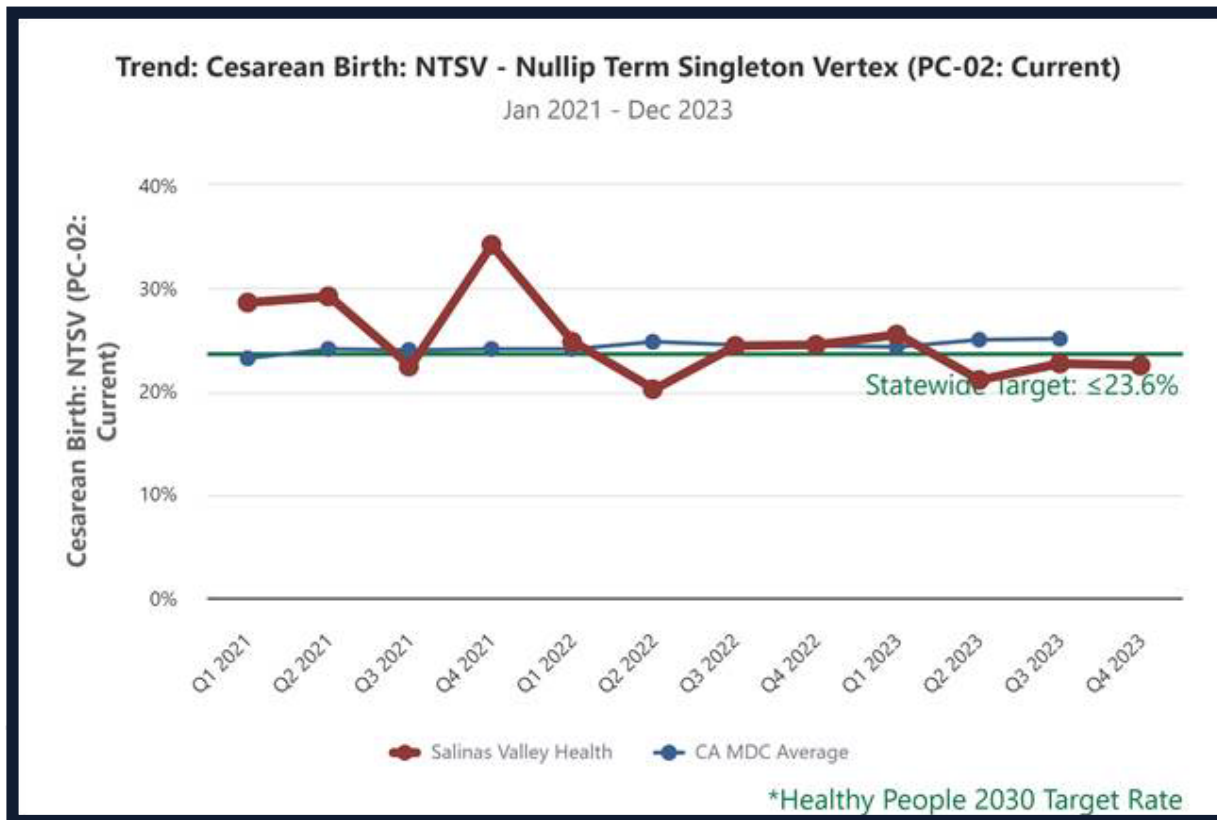


## 2024 Goals:

- Increase Patient Experience scores related to “Communication with Nurses” and communications about medications
- Decrease Rates of Chorioamnionitis in our population; develop standardized protocols for Perineal Care and Vaginal Exams to reduce risk of introducing pathogens from genitourinary tract into amniotic fluid and uterine tissues
- Introduce a “warming” protocol for surgical/scheduled C-Section [Cesarean Section] patients

# NTSV (Nulliparous, Term, Singleton, Vertex)

- **Goal is < 23.6%:** 2021-28.6%, 2022-23.6%, 2023-22.7%:
- **Efforts to decrease rates:** Interdisciplinary communication (via Labor Dystocia Checklist), increased RN time at the bedside for hands on labor support, and increased availability of portable monitoring to increase maternal movement (4 new Monica Novii's added to PAR)



# Developmental Reading Program

**Purpose:** To help improve long term developmental language outcomes of premature [preterm] infants admitted to the NICU at Salinas Valley Health

**Project Nutrition Language:** Studies have found that preterm infants are at high risk for developmental language delay. Babies with early exposure to their mother's voice are observed to be more conversational and have expressive language at 18 months compared to preterm infants without intervention

**Plan:** Encourage parents to read to their child at least once a day; staff will read to the child if a parents are not able to

**Resources:** 100+ books were donated by staff through a book drive. Reading time is charted and tracked in Meditech

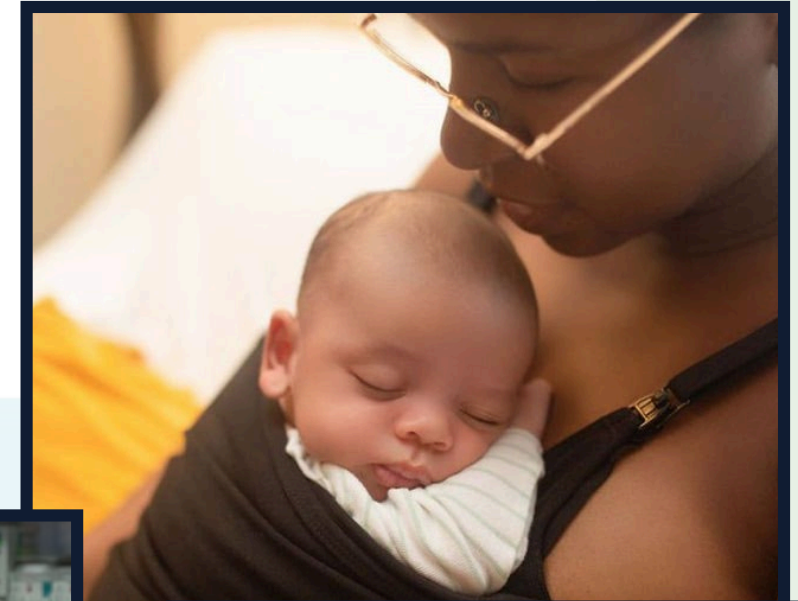


# Skin-to-Skin Assistive Device

## Project Joeyband™:

Patients are given a Joeyband during the “Golden Hour.”

- Encourage skin-to-skin contact during recovery period
- Facilitate bonding and helps with infant transition
- Helps reduce risk of infant falling due to maternal fatigue
- Provide a useful gift to our patients.



# Perinatal Loss Program

To improve care for families experiencing the loss of a pregnancy or neonatal death:

- Training [Resolve Through Sharing] was offered to all Labor & Delivery, Mother Baby and NICU staff. Funding provided through a grant from the **Hospice Giving Foundation**. *\*Training was also extended to social workers and spiritual care staff*
- Expanded Cremation fund, to include South County: Alta Vista Mortuary in Salinas and Eddington Mortuary in King City; a memorandum of understanding in place for families with financial need
- Received donation of gift boxes for mothers from **Owen's Honor**, a non-profit founded by a woman who experienced her own loss [from 2 pregnancies]



OWEN'S  
*honor*

# Team Birth

- Establish an interdisciplinary meeting with the clinical team, patients, and patient's support person
- Discuss of plan of care and direct communication
  - Shared decision making and increased autonomy from patients
- Focus on Patient preferences and requests
  - Patient able to request communication with a physician anytime

## TeamBirth Labor and Delivery Planning Board

### Tablero de Planificación del Equipo de Labor y Parto

Team Equipo	Plan Plan
Nicole ♥ Scott (Partner) Dr. MEISHUE Dr. Thompson Marisol, RN	Mom Mamá · Induction - Cytotec · Nitrous Oxide → epidural
	Baby Bebé · Continuous monitoring · Skin to skin · Breast feeding
	Labor Progress Progreso del Parto 2cm dilated 50% effaced - 3 Station ★ Cervical Ripening ★
	Next Huddle Próxima Reunión in AM ; before Pitocin

Salinas Valley HEALTH





*CLOSED SESSION*

*(Report on Item to be  
Discussed in Closed Session)*

*RECONVENE OPEN SESSION/  
REPORT ON CLOSED SESSION*

***ADJOURNMENT***